

15 June 1977

MEMORANDUM FOR: DDCI

Hank -

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1. [] was polygraphed on 9 June and began talking to Agency personnel about his assignment from DCI to develop a code of ethics (Tab A). I gave [] 10 or so names for him to start with. Tab B reports the results of one meeting.

2. Before you left for Europe, we talked about our internal effort to keep activity moving forward on this front. After your meeting with Fitzwater and Blake et al in February, you sent a memo to the DDs telling them to continue within their Directorates the dialogue initiated in the Seminar on Creativity and Ethics (Tab C). Also you said the Center for the Study of Intelligence would designate an officer to devote himself to this matter. In addition, you instructed OTR to inaugurate discussions of this topic in some of its training courses.

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3. [] Acting Director of the Center, gives such time as he can to this subject. No one else has been designated to pursue it full-time. Last month Chuck reported to me that the results of the first mid-career course were in preparation (Tab D) and that the second mid-career course has been launched. The first Senior Seminar results are not yet in. A DDS&T group has met and is coordinating a report for you. Malanick as the DDA coordinator is meeting with each DDA office. Chuck has no report on DDO and DDI activity. However, some earlier work in DDO is attached at Tab E.

4. What it all boils down to is that -

a. There is some on-going dialogue in at least two of the Directorates.

b. OTR has included the subject in a structured manner in appropriate training courses.

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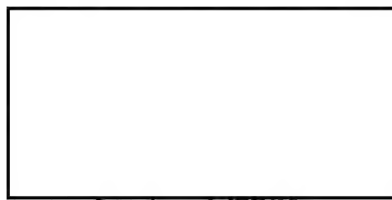
c. The Acting Director of the Center is coordinating the OTR effort and attempting to ~~task~~ ^{monitor} activity in the Directorates.

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d. [] has begun his study effort from the outside.

5. Conclusion and Recommendation. If we are to pursue this subject as actively from the inside as the DCI would like, we need to assign a full-time coordinator to the Center. I know that you deferred this proposal at the February meeting mentioned in paragraph two, but circumstances have changed. We have made a good deal of progress in getting this subject aired within the Agency, but we badly need to give focus to this effort now. [] has given me a list of candidates for the job (Tab F). Of course, they are all doing important work already, and a directed assignment will probably be required - from this list or for any other qualified officer. But the decision should not be delayed. I recommend that you instruct me to discuss this with the DDs to identify a candidate soonest for a six-month assignment to the Center to work on this problem, i.e., to develop a code of ethics and, at DCI's request, CIA guidelines.

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A/DDCI

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Attachments:
Tabs A-F